Case 19-12809-JKS Doc 1142 Filed 01/24/20 Entered 01/24/20 11:58:19 Desc Main Document Page 1 of 22

UNITED STATES BANKRUPTCY COURT DISTRICT OF NEW JERSEY

In re: New England Motor Freight, Inc., et al.

Case No. 19-12809 (JKS) (Jointly Administered) Reporting Period: 12/2/2019-12/29/2019

MONTHLY OPERATING REPORT
File with Court and submit copy to United States Trustee within 20 days after end of month.

Submit copy of report to any official committee appointed in the case.

| REQUIRED DOCUMENTS | Form No. | Document Attached | | Affidavit/Supplemen |
|--|--|---|----------|---------------------|
| Schedule of Cash Receipts and Disbursements | MOR-1 | [DISB. 1], [DISB. 2], [DISB. 3], [DISB. 4], [C&D.1] | Attached | Attached |
| Bank Reconciliation (or copies of debtor's bank reconciliations) | MOR-1a | Zip Folder - Bank Statements & Reconciliations | | |
| Schedule of Professional Fees Paid | MOR-1b | | | |
| Copies of bank statements | Alteria de la companya della companya della companya de la companya de la companya della company | [Prof. & Ins.] | | |
| Cash disbursements journals | | Zip Folder - Bank Statements & Reconciliations | | |
| Statement of Operations | MOR-2 | | | |
| Balance Sheet | MOR-3 | [FS.1] | | |
| Status of Postpetition Taxes | MOR-3 | [FS.2] | | |
| Copies of IRS Form 6123 or payment receipt | MOR-4 | | | |
| Copies of tax returns filed during reporting period | | | | |
| Summary of Unpaid Postpetition Debts | MOR-4 | | | |
| Listing of aged accounts payable | MOR-4 | | | |
| Accounts Receivable Reconciliation and Aging | MOR-5 | [AP.A] | | |
| Debtor Questionnaire | MOR-5 | [AR.A] | | |

I declare under penalty of perjury (28 U.S.C. Section 1746) that this report and the attached documents are true and correct to the best of my knowledge and belief.

Signature of Authorized Individuals

I

rinted Name of Authorized Individual

Title of Authorized Individual

^{*}Authorized individual must be an officer, director or shareholder if debtor is a corporation; a partner if debtor is a partnership; a manager or member if debtor is a limited liability company.

In re: MYJON (40)

Case No. 19-12809 (JKS) (Jointly Administered) Reporting Period: 12/2/2019-12/29/2019

SCHEDULE OF CASH RECEIPTS AND DISBURSEMENTS

Amounts reported should be per the debtor's books, not the bank statement. The beginning cash should be the ending cash from the prior month or, if this is the first report, the amount should be the balance on the date the petition was filed. The amounts reported in the "CURRENT MONTH - ACTUAL" column must equal the sum of the four bank account columns. The amounts reported in the "PROJECTED" columns should be taken from the SMALL BUSINESS INITIAL REPORT (FORM IR-1). Attach copies of the bank statements and the cash disbursements journal. The total disbursements listed in the disbursements journal must equal the total disbursements reported on this page. A bank reconciliation must be attached for each account. [See MOR-1 (CONT)]

| TD 1087 | | | CURRENT MONTI CUMULATIVE FILING TO ACTUAL ACTUAL | | | | |
|------------------------------|-------------|--|--|-------------|--|--|--|
| CASH BEGINNING OF MONTH | \$17,110.27 | | \$17,110.27 | \$18,109.80 | | | |
| | | | | | | | |
| RECEIPTS | | | | | | | |
| CASH SALES | \$0.00 | | \$0.00 | \$0.00 | | | |
| ACCOUNTS RECEIVABLE | \$0.00 | | \$0.00 | \$0.00 | | | |
| LOANS AND ADVANCES | \$0.00 | | \$0.00 | \$0.00 | | | |
| SALE OF ASSETS | \$0.00 | | \$0.00 | \$0.00 | | | |
| OTHER (ATTACH LIST) | \$0.00 | | \$0.00 | \$0.00 | | | |
| TRANSFERS (FROM DIP ACCTS) | \$0.00 | | \$0.00 | \$0.00 | | | |
| | | | | | | | |
| TOTAL RECEIPTS | \$0.00 | | \$0.00 | \$0.00 | | | |
| | | | | | | | |
| DISBURSEMENTS | | | | | | | |
| Miscellaneous | \$0.00 | | \$0.00 | \$49.53 | | | |
| Administrative | \$0.00 | | \$0.00 | \$950.00 | | | |
| | \$0.00 | | | | | | |
| | \$0.00 | | | | | | |
| | \$0.00 | | | | | | |
| | \$0.00 | | | | | | |
| | \$0.00 | | | | | | |
| | \$0.00 | | | | | | |
| | \$0.00 | | | | | | |
| | \$0.00 | | | | | | |
| | \$0.00 | | | | | | |
| | \$0.00 | | | | | | |
| | \$0.00 | | | | | | |
| | \$0.00 | | | | | | |
| | \$0.00 | | | | | | |
| | \$0.00 | | | | | | |
| TOTAL DISBURSEMENTS | \$0.00 | | \$0.00 | \$999.53 | | | |
| | | | | | | | |
| NET CASH FLOW | \$0.00 | | \$0.00 | -\$999.53 | | | |
| RECEIPTS LESS DISBURSEMENTS) | | | | | | | |
| | | | <u> </u> | | | | |
| CASH - END OF MONTH | \$17,110.27 | | \$17,110.27 | \$17,110.27 | | | |

^{*} COMPENSATION TO SOLE PROPRIETORS FOR SERVICES RENDERED TO BANKRUPTCY ESTATE

THE FOLLOWING SECTION MUST BE COMPLETED

| DISBURSEMENTS FOR CALCULATING U.S. TRUSTEE QUARTERLY FEES: (FROM CURRENT MONTH ACTUAL COLUMN) | | | | | | |
|---|--------|--|--|--|--|--|
| TOTAL DISBURSEMENTS | \$0.00 | | | | | |
| LESS: TRANSFERS TO DEBTOR IN POSSESSION ACCOUNTS | \$0.00 | | | | | |
| PLUS: ESTATE DISBURSEMENTS MADE BY OUTSIDE SOURCES (i.e. from escrow accounts) | \$0.00 | | | | | |
| TOTAL DISBURSEMENTS FOR CALCULATING U.S. TRUSTEE QUARTERLY FEES | \$0.00 | | | | | |

BANK RECONCILIATIONS

Continuation Sheet for MOR-1

A bank reconciliation must be included for each bank account. The debtor's bank reconciliation may be substituted for this page.

| | 1087 | | # | | # | | # | |
|---------------------------------------|-------------|--------|-------|--------|-------|--------|-------|--------|
| BALANCE PER BOOKS | \$17,110.27 | | | | | | | |
| | | | | | | | | |
| BANK BALANCE | \$17,110.27 | | | | | | | |
| (+) DEPOSITS IN TRANSIT (ATTACH LIST) | | | | | | | | |
| (-) OUTSTANDING CHECKS (ATTACH LIST) | | | | | | | | |
| OTHER (ATTACH EXPLANATION) | | | | | | | | |
| ADJUSTED BANK BALANCE * | \$17,110.27 | | | | | | | |
| * Adjusted bank balance must equal | | | | | | | | |
| balance per books | | | | | | | | |
| DEPOSITS IN TRANSIT | Date | Amount | Date | Amount | Date | Amount | Date | Amount |
| | | | | | | | | |
| CHECKS OUTSTANDING | Ck. # | Amount | Ch. # | Amount | Ck. # | Amount | Ck. # | Amount |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| OTHER | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |

SCHEDULE OF PROFESSIONAL FEES AND EXPENSES PAID

This schedule is to include all retained professional payments from case inception to current month.

| | | Amount | | Check | | | unt Paid | Year | -To-Date |
|-------|----------------|----------|-------|--------|------|------|----------|------|----------|
| Payee | Period Covered | Approved | Payor | Number | Date | Fees | Expenses | Fees | Expenses |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |

STATEMENT OF OPERATIONS

(Income Statement)

The Statement of Operations is to be prepared on an accrual basis. The accrual basis of accounting recognizes revenue when it is realized and expenses when they are incurred, regardless of when cash is actually received or paid.

| | | Cumulative |
|--|-------|----------------|
| REVENUES | Month | Filing to Date |
| Freight Revenue | \$0 | \$0 |
| EFW-HESS | \$0 | \$0 |
| Other Operating Revenue | \$0 | \$18,110 |
| Net Revenue | \$0 | \$18,110 |
| OPERATING EXPENSES | | |
| Salaries - Supervisors | \$0 | \$0 |
| Salaries & Wages | \$0 | \$0 |
| Miscellaneous Paid Time Off | \$0 | \$0 |
| Other Fringes | \$0 | \$0 |
| Operating Supplies | \$0 | \$0 |
| General Supplies & Expenses | \$0 | \$650 |
| Operating Taxes & Licenses | \$0 | \$0 |
| Insurance | \$0 | \$0 |
| Communication & Utilities | \$0 | \$0 |
| Depreciation & Amortization | \$0 | \$0 |
| Revenue Equipment Rentals | \$0 | \$0 |
| Building Rentals | \$0 | \$0 |
| Professional Fees | \$0 | \$375 |
| Bad Debt Expense | \$0 | \$0 |
| Miscellaneous Expense | \$0 | \$0 |
| Total Expenses | \$0 | \$1,025 |
| Net Profit (Loss) Before Other Income & Expenses | \$0 | \$17,085 |
| OTHER INCOME AND EXPENSES | | |
| Interest Income | \$0 | \$0 |
| Interest Expense | \$0 | \$0 |
| Sundry Deductions | \$0 | \$0 |
| Gain (Loss) from Sale of Assets | \$0 | \$0 |
| TOTAL OTHER INCOME (DEDUCTIONS) | | |
| Provision For Income Taxes | \$0 | \$300 |
| Net Profit (Loss) | \$0 | \$16,785 |

BALANCE SHEET

The Balance Sheet is to be completed on an accrual basis only. Pre-petition liabilities must be classified separately from postpetition obligations.

| | BOOK VALUE AT END OF | BOOK VALUE ON |
|--|--|--|
| ASSETS | CURRENT REPORTING MONTH | PETITION DATE |
| CURRENT ASSETS | 4.7.000 | |
| Cash and cash equivalents | \$17,110.00 | |
| Accounts receivable, customers and interline, net | | |
| Receivables, taxes and others | | |
| Notes and loans receivable, stockholders and affiliates, net | \$195,000.00 | \$195,000.00 |
| Materials and supplies inventories | | |
| Prepayments and other deferred charges | | |
| Refundable income taxes | | |
| TOTAL CURRENT ASSETS | \$212,110.00 | \$195,000.00 |
| PROPERTY AND EQUIPMENT | | |
| Revenue equipment | | |
| Miscellaneous equipment | | |
| Computer and office equipment | | |
| Service cars and equipment | | |
| Leasehold improvements | | |
| Land and Building | | |
| TOTAL PROPERTY & EQUIPMENT | \$0.00 | \$0.00 |
| Less accumulated depreciation and amortization | | |
| OTHER ASSETS | | |
| Security and other deposits | | |
| Notes receivable, stockholders' insurance premiums | | |
| | \$0.00 | \$0.00 |
| | | |
| TOTAL ASSETS | \$212,110.00 | \$195,000.00 |
| | | |
| | BOOK VALUE AT END OF | BOOK VALUE ON |
| LIABILITIES AND OWNER EQUITY | CURRENT REPORTING MONTH | PETITION DATE |
| LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition) | | |
| Accounts payable, trade and interline | | |
| Current portion of long-term debt | | |
| Accounts payable, affiliates | | |
| . recount paracie, annues | \$195,325.00 | \$195,000.00 |
| Current portion of liabilities for claims and insurance | \$195,325.00 | \$195,000.00 |
| | \$195,325.00 | \$195,000.00 |
| Current portion of liabilities for claims and insurance | \$195,325.00 | \$195,000.00 |
| Current portion of liabilities for claims and insurance State income taxes payable | \$195,325.00 | \$195,000.00 |
| Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities | | |
| Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES | \$195,325.00 \$195,325.00 | \$195,000.00 \$195,000.00 |
| Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities | | |
| Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) | | |
| Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion | | |
| Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion | | |
| Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion Other long-term liabilities TOTAL PRE-PETITION LIABILITIES | \$195,325.00 \$0.00 | \$195,000.00 \$0.00 |
| Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion Other long-term liabilities TOTAL PRE-PETITION LIABILITIES | \$195,325.00 | \$195,000.00 |
| Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion Other long-term liabilities TOTAL PRE-PETITION LIABILITIES TOTAL LIABILITIES OWNER EQUITY | \$195,325.00 \$0.00 | \$195,000.00 \$0.00 |
| Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion Other long-term liabilities TOTAL PRE-PETITION LIABILITIES TOTAL LIABILITIES OWNER EQUITY Capital Stock | \$195,325.00 \$0.00 \$195,325.00 | \$195,000.00 \$0.00 |
| Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion Other long-term liabilities TOTAL PRE-PETITION LIABILITIES TOTAL LIABILITIES OWNER EQUITY Capital Stock Retained earnings | \$195,325.00 \$0.00 \$195,325.00 \$16,785.00 | \$195,000.00 \$0.00 \$195,000.00 |
| Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion Other long-term liabilities TOTAL PRE-PETITION LIABILITIES TOTAL LIABILITIES OWNER EQUITY Capital Stock | \$195,325.00 \$0.00 \$195,325.00 | \$195,000.00 \$0.00 |
| Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion Other long-term liabilities TOTAL PRE-PETITION LIABILITIES TOTAL LIABILITIES OWNER EQUITY Capital Stock Retained earnings NET OWNER EQUITY | \$195,325.00 \$0.00 \$195,325.00 \$16,785.00 \$16,785.00 | \$195,000.00 \$0.00 \$195,000.00 \$0.00 |
| Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion Other long-term liabilities TOTAL PRE-PETITION LIABILITIES TOTAL LIABILITIES OWNER EQUITY Capital Stock Retained earnings | \$195,325.00 \$0.00 \$195,325.00 \$16,785.00 | \$195,000.00 \$0.00 \$195,000.00 |

STATUS OF POSTPETITION TAXES

The beginning tax liability should be the ending liability from the prior month or, if this is the first report, the amount should be zero. Attach photocopies of IRS Form 6123 or payment receipt to verify payment or deposit of federal payroll taxes. Attach photocopies of any tax returns filed during the reporting period.

| | Beginning Tax Liability | Amount Withheld or Accrued | Amount Paid | Date Paid | Check No. or EFT | Ending Tax Liability |
|-----------------------|-------------------------------|----------------------------------|----------------|--------------|---------------------|----------------------------|
| Federal | | | | | | |
| Withholding | | | | | | |
| FICA-Employee | | | | | | |
| FICA-Employer | | | | | | |
| Unemployment | | | | | | |
| Income | | | | | | |
| Other: | | | | | | |
| Total Federal Taxes | | | | | | |
| State and Local | | | | | | |
| Withholding | | | | | | |
| Sales | | | | | | |
| Excise | | | | | | |
| Unemployment | | | | | | |
| Real Property | | | | | | |
| Personal Property | • | | | | | |
| Other: | | , and the second second | | | | |
| Total State and Local | • | | | | | |
| Total Taxes | | | | | | _ |

SUMMARY OF UNPAID POSTPETITION DEBTS

Attach aged listing of accounts payable.

| | Number of Days Past Due | | | | | |
|---|-------------------------|------|-------|-------|---------|-------|
| | Current | 0-30 | 31-60 | 61-90 | Over 90 | Total |
| Accounts Payable | | | | | | |
| Wages Payable | | | | | | |
| Taxes Payable | | | | | | |
| Rent/Leases-Building | | | | | | |
| Rent/Leases-Equipment | | | | | | |
| Secured Debt/Adequate Protection Payments | | | | | | |
| Professional Fees | | | | | | |
| Amounts Due to Insiders* | | | | | | |
| Other: | | | | | | |
| Other: | | | | | | |
| Total Postpetition Debts | | | | | | |

Explain how and when the Debtor intends to pay any past-due postpetition debts.

^{*&}quot;Insider" is defined in 11 U.S.C. Section 101(31).

ACCOUNTS RECEIVABLE RECONCILIATION AND AGING

| Accounts Receivable Reconciliation | Amount |
|--|--------|
| Total Accounts Receivable at the beginning of the reporting period | |
| + Amounts billed during the period | |
| - Amounts collected during the period | |
| Total Accounts Receivable at the end of the reporting period | |
| | |
| Accounts Receivable Aging | Amount |
| 0 - 30 days old | |
| 31 - 60 days old | |
| 61 - 90 days old | |
| 91+ days old | |
| Total Accounts Receivable | |
| Amount considered uncollectible (Bad Debt) | |
| Accounts Receivable (Net) | |

DEBTOR QUESTIONNAIRE

| Must be completed each month | Yes | No |
|---|-----|----|
| Have any assets been sold or transferred outside the normal course of business this reporting period? If yes, provide an explanation below. | | х |
| Have any funds been disbursed from any account other than a debtor in possession account this reporting period? If yes, provide an explanation below. | | х |
| Have all postpetition tax returns been timely filed? If no, provide an explanation below. | Х | |
| Are workers compensation, general liability and other necessary insurance coverages in effect? If no, provide an explanation below. | Х | |
| 5. Has any bank account been opened during the reporting period? If yes, provide documentation identifying the opened account(s). If an investment account has been opened provide the required documentation pursuant to the Delaware Local Rule 4001-3. | | х |

Case 19-12809-JKS Doc 1142 Filed 01/24/20 Entered 01/24/20 11:58:19 Desc Main Docប៉ាកាខាកា ^{AP -} Pager 9 tf 22

New England Motor Freight, Inc. Open A/P Reconcillation For the period: Dec 2019

| _ | NEMF | EFW | | Apex | NEWT | Carrier | NEMF Logistics | JANS Leasing | |
|------------------------|---------------|------------|---------|------------|--------------|--------------|-----------------------|--------------|---------------|
| | CO - 01 | CO - 04 | CO - 06 | CO - 10 | CO - 12 | CO - 15 | CO - 30 | CO - 50 | TOTALS |
| As per Open A/P Report | 10,021,016.82 | 78,414.96 | - | (3,120.00) | 458,424.19 | 205,929.90 | 8,756.87 | - | 10,769,422.74 |
| Less Intercompany | | | | | | | | | |
| NEMF - 18475 | | (2,544.57) | | | (128,849.45) | | | | (131,394.02) |
| EFW - 9066 | (249,286.83) | | | | | (196,143.69) | | | (445,430.52) |
| Phoenix - 20622 | | | | | | | | | - |
| Apex -14338 | | | | | | | | | - |
| NEWT - 4850 | | | | | | | | | - |
| Carrier - 20523 | (9,413.53) | | | | | | | | (9,413.53) |
| Canadian exchange | | | | | | | | | - |
| EFW - 73109 | (189,176.00) | | | | | | | | (189,176.00) |
| Prepaid Rent | - | | | | | | | | |
| Future voids | - | | | | | | | | - |
| Adjusted Open A/P | 9,573,140.46 | 75,870.39 | - | (3,120.00) | 329,574.74 | 9,786.21 | 8,756.87 | - | 9,994,008.67 |
| General Ledger | 9,573,140.46 | 75,870.39 | - | (3,120.00) | 329,574.74 | 9,786.21 | 8,756.87 | - | 9,994,008.67 |
| Variance | - | - | - | - | - | - | - | - | - |

AP Aging - Post Petition

| Company | Total | Current | 31-60 | 61-90 | 91-120 | 121+ |
|--------------------|-----------|-----------|-----------|-----------|---------|-----------|
| 01 | \$772,803 | \$593,626 | \$105,672 | \$123,424 | \$2,350 | -\$52,268 |
| 04 | \$22,625 | \$0 | \$0 | \$0 | \$0 | \$22,625 |
| 10 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 12 | \$6,955 | \$0 | \$0 | \$0 | \$0 | \$6,955 |
| 15 | \$175,474 | \$0 | \$0 | \$0 | \$0 | \$175,474 |
| 30 | -\$27,403 | \$0 | \$0 | \$0 | \$0 | -\$27,403 |
| 50 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grand Total | \$950,453 | \$593,626 | \$105,672 | \$123,424 | \$2,350 | \$125,382 |

AP Aging - Post Petition - Insiders

| Company | Total | Current | 31-60 | 61-90 | 91-120 | 121+ |
|--------------------|-----------|---------|-------|-------|--------|-----------|
| 01 | \$223,758 | \$0 | \$934 | \$0 | \$0 | \$222,824 |
| 04 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 10 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 12 | \$6,501 | \$0 | \$0 | \$0 | \$0 | \$6,501 |
| 15 | \$173,193 | \$0 | \$0 | \$0 | \$0 | \$173,193 |
| 30 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 50 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grand Total | \$403,452 | \$0 | \$934 | \$0 | \$0 | \$402,518 |

AP Aging - Post Petition - Professionals

| Company | Total | Current | 31-60 | 61-90 | 91-120 | 121+ |
|--------------------|-----------|-----------|-----------|-------|--------|----------|
| 01 | \$703,567 | \$573,159 | \$103,361 | \$0 | \$0 | \$27,047 |
| 04 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 10 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 12 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 15 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 30 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 50 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grand Total | \$703,567 | \$573,159 | \$103,361 | \$0 | \$0 | \$27,047 |

Case 19-12809-JKS Doc 1142 Filed 01/24/20 Entered 01/24/20 11:58:19 Desc Main Document ወደ መደመ ከ 22

New England Motor Freight, Inc. Open A/R Reconcillation For the period: Dec **2019**

| | NEMF | EFW | Apex | NEWT | Carrier | NEMF Logistics | |
|---------------------------|----------------|--------------|---------|-------------|------------|----------------|----------------|
| | CO - 01 | CO - 04 | CO - 10 | CO - 12 | CO - 15 | CO - 30 | TOTALS |
| As per Open A/R Report | (1,371,080.92) | 634,641.59 | - | (48,111.06) | 9,180.63 | (103.17) | (775,472.93) |
| Accrued Revenue | | | | | | | - |
| Estes sale entry per Matt | | | | | | | - |
| Less Intercompany | - | | | | | | - |
| NEMF | 592.12 | (249,321.90) | | (7,533.25) | (9,180.63) | | (265,443.66) |
| EFW | (5,652.42) | | | | | | (5,652.42) |
| Apex | | | | | | | - |
| NEWT | (114,591.13) | | | | | | (114,591.13) |
| Carrier | | (196,143.69) | | | | | (196,143.69) |
| NEMF Logistics | | | | | | | - |
| NEMF HH Brown | | (189,176.00) | | | | | (189,176.00) |
| Adjusted Open A/R | (1,490,732.35) | - | - | (55,644.31) | - | (103.17) | (1,546,479.83) |
| General Ledger | (1,490,732.35) | - | | (55,644.31) | - | (103.17) | (1,546,479.83) |
| AR Written Off | (1,490,732.35) | - | - | (55,644.31) | - | (103.17) | (1,546,479.83) |
| AR Net Balance | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Case 19-12809-JKS Doc 1142 Filed 01/24/20 Entered 01/24/20 11:58:19 Desc Main କ୍ରେମ୍ଫ୍ରେମ୍ଟ୍ରେମ୍ଫ୍ରେମ୍ଟ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଫ୍ରେମ୍ଟ୍ରେମ୍ଫ୍ରେମ୍ଟ୍ରେମ୍ଫ୍ରେମ୍ଟ୍ରେମ୍ଫ୍ରେମ୍ଟ୍ରେମ

Accounts at JPMorgan Chase Cash balance as of 12/28/19

| Company | Acc no | Description | Opening Balance 12/01 | Inter-Company Funding | Debits | Credits | Closing Balance 12/28 |
|-------------------------|--------|----------------------------|--------------------------|--------------------------|-------------------|---------------|--------------------------|
| Apex Logistics | 7814 | Operating | \$ - | | | | \$ - |
| Carrier Industries | 5861 | Operating | 316,055.83 | | | | 316,055.83 |
| Eastern Freightways | 3262 | Operating | 3,943,765.14 | | (42,919.96) | 3,495.00 | 3,904,340.18 |
| Eastern Freightways | 7901 | Penske funding | - | | | | - |
| Eastern Freightways | 1222 | EFW Estes proceeds | 5,958,117.35 | | | | 5,958,117.35 |
| Hollywood Solar | 505 | Operating | - | | | | - |
| Jans Leasing | 7911 | Operating | - | | | | - |
| NEMF | 8770 | 401K funding | - | | | | - |
| NEMF | 3180 | Credit card receipts | 74,335.48 | | (29.95) | | 74,305.53 |
| NEMF | 5162 | Legal Counsel account | 911.95 | | | | 911.95 |
| NEMF | 6365 | Operating | 3,234,886.97 | 12,233.23 | (1,638,775.52) | 302,155.83 | 1,910,500.51 |
| NEMF | 7555 | ACH debit transfers | 0.00 | 144,558.79 | (143,253.66) | | 1,305.13 |
| NEMF | 5726 | Accounts Payable ZBA | - | 194,381.75 | (194,381.75) | | - |
| NEMF | 671 | Payroll checks ZBA | - | 255,427.31 | (255,427.31) | | - |
| NEMF | 7245 | Payroll Direct Deposit ZBA | - | | | | - |
| NEMF | 7600 | Payroll Executive ZBA | - | 43,398.92 | (43,398.92) | | - |
| NEMF | 7312 | UHC benefit funding | - | | | | - |
| NEMF | 5661 | Utilitiy Deposits | 142,985.00 | | | | 142,985.00 |
| NEMF Logisitcs | 9217 | Operating | 32,764.00 | | | | 32,764.00 |
| NEMF World Transport | 9183 | Operating | 218,193.17 | | (78.00) | | 218,115.17 |
| Equipment sale proceeds | 3062 | Auction escrow | 116,385.00 | | | | 116,385.00 |
| WARN Act cash payout | 1659 | Auction escrow | 650,000.00 | (650,000.00) | | | - |
| Myar | 7261 | Operating | - | | | | - |
| United Express Solar | 8236 | Operating | - | | | | - |
| · | | - | \$ 14,688,399.89 | \$ - | \$ (2,318,265.07) | \$ 305,650.83 | \$ 12,675,785.65 |

| Row Labels | Sum of Net |
|--|--------------|
| 01 | \$194,381.75 |
| Company Cars | \$324.67 |
| Income Tax Withheld | \$1,681.38 |
| Insurance Claims | \$6,737.63 |
| Misc Professional Fees | \$72,281.42 |
| Miscellaneous | \$26,399.03 |
| Office Supplies | \$750.00 |
| Payments on behalf of Hollywood Solar | \$78.00 |
| Payments on behalf of United Express Solar | \$78.00 |
| State Unemployment Tax | \$479.33 |
| T&E | \$6.00 |
| Telecommunications | \$1,825.45 |
| Terminal Expense | \$65,091.20 |
| Terminal Repairs | \$7,713.25 |
| Tolls | \$1,599.60 |
| Utilities | \$9,336.79 |
| 04 | \$42,919.96 |
| Office Supplies | \$32.00 |
| Vehicle Maintenance | \$38,640.12 |
| Vehicle Rental | \$4,247.84 |
| 12 | \$78.00 |
| Office Supplies | \$78.00 |
| (blank) | |
| (blank) | |
| Grand Total | \$237,379.71 |

| Row Labels | Sum of Gross Amount | | | | | | |
|------------------------|----------------------------|--|--|--|--|--|--|
| 01 | \$1,638,775.52 | | | | | | |
| Accounting, Audit, Tax | -\$732.10 | | | | | | |
| Cargo Insurance | \$276,314.00 | | | | | | |
| Insurance Claims | \$16,030.16 | | | | | | |
| Interest Income | -\$4,047.80 | | | | | | |
| Misc Professional Fees | \$1,394,871.35 | | | | | | |
| Miscellaneous | -\$43,660.09 | | | | | | |
| (blank) | | | | | | | |
| Grand Total | \$1,638,775.52 | | | | | | |

| Row Labels | Sum of Gross Amount |
|---------------------|----------------------------|
| 01 | \$143,253.66 |
| FICA | \$34,184.49 |
| FICA Employer | \$33,793.40 |
| Income Tax Withheld | \$75,275.77 |
| (blank) | |
| Grand Total | \$143,253.66 |

Case 19-12809-JKS Doc 1142 Filed 01/24/20 Entered 01/24/20 11:58:19 Desc Main Document Page 18 of 22

CARRIER INDUSTRIES, INC. AND AFFILIATES

COMBINED BALANCE SHEETS

ASSETS

| | | | | | | | Dec | ember 28, 2019 | | | | | | | |
|---|--------------------|---------------------|----------------------------|------------|-----------|-------------|---------|-------------------|-------|---------|--------------------|-----------------|-------------------|----------|-------|
| | Deccember 28, 2019 | TOTAL 12/28/2019 | ELIMINATIONS/ RECLASSES | NEMF | CARRIER | EASTERN | PHOENIX | APEX LOGISTICS | JANS | NEWT | HOLLYWOOD SOLAR | UNITED SOLAR | NEMF LOGISTICS | MYJON | MYAR |
| | Deccember 26, 2019 | 12/20/2019 | RECLASSES | INCIVIE | CARRIER | EASTERN | FHOENIX | LOGISTICS | JANS | INEVVI | SOLAR | SULAR | LOGISTICS | IVITJOIN | WITAK |
| Current assets: | | | | | | | | | | | | | | | |
| Cash and cash equivalents | \$ 12,394,585 | 12,394,585 | | 1,958,504 | 316,008 | 9,858,255 | | | | 211,941 | | | 32,767 | 17,110 | |
| Accounts receivable, customers and interline, net | | | | | | | | | | | | | | | |
| Receivables, taxes and others | 479,117 | 479,117 | | 466,967 | | | | | | | 6,630 | 5,520 | | | |
| Notes and loans receivable, stockholders and affiliates | 4,373,773 | 4,373,773 | | 3,984,835 | 137,631 | 50,600 | | | | | | | 5,707 | 195,000 | |
| Materials and supplies inventories | | | | | | | | | | | | | | | |
| Prepaid insurance claims | 9,650,474 | 9,650,474 | | 13,577,062 | (105,880) | (3,820,708) | | | | | | | | | |
| Prepayments and other deferred charges | 199,932 | 199,932 | | 100,056 | | | | | | | 51,069 | 48,807 | | | |
| Refundable income taxes | 287,467 | 287,467 | | 33,528 | 9,560 | 133,020 | | 2,000 | 2,000 | 106,473 | | | 886 | | |
| Total current assets | 27,385,348 | 27,385,348 | | 20,120,952 | 357,319 | 6,221,167 | | 2,000 | 2,000 | 318,414 | 57,699 | 54,327 | 39,360 | 212,110 | |
| Property and equipment: | | | | | | | | | | | | | | | |
| Revenue equipment | | | | | | | | | | | | | | | |
| Miscellaneous equipment | | | | | | | | | | | | | | | |
| Computer and office equipment | | | | | | | | | | | | | | | |
| Service cars and equipment | | | | | | | | | | | | | | | |
| Leasehold improvements | 1,976,749 | 1,976,749 | | | | | | | | | 1,095,366 | 881,383 | | | |
| Land and Building | | | | | | | | | | | | | | | |
| | 1,976,749 | 1,976,749 | | | | | | | | | 1,095,366 | 881,383 | | | |
| Less accumulated depreciation and amortization | 745,831 | 745,831 | | | | | | | | | 429,720 | 316,111 | | | |
| | | | | | | | | | | | | | | | |
| | 1,230,918 | 1,230,918 | | | | | | | | | 665,646 | 565,272 | | | |
| Other assets: | | | | | | | | | | | | | | | |
| Security and other deposits | 243,388 | 243,388 | | 243,388 | | | | | | | | | | | |
| Notes receivable, stockholders' insurance premiums | 5,208,569 | 5,208,569 | | 5,208,569 | | | | | | | | | | | |
| • | | | | | | | | | | | | | | | |
| | 5,451,957 | 5,451,957 | | 5,451,957 | | | | | | | | | | | |
| Total assets | \$ 34,068,223 | 34,068,223 | | 25,572,909 | 357,319 | 6,221,167 | | 2,000 | 2,000 | 318,414 | 723,345 | 619,599 | 39,360 | 212,110 | |

Case 19-12809-JKS Doc 1142 Filed 01/24/20 Entered 01/24/20 11:58:19 Desc Main Document Page 19 of 22

LIABILITIES AND STOCKHOLDERS' EQUITY

| VOOD UNITED AR SOLAR | D NEMF | | |
|---|--|---|--|
| AR SOLAR | R LOGISTIC | S MYJON | MYAR |
| | | | |
| | 0.75 | • | |
| | 8,75 | ь | |
| 0.000 45.00 | 00 | | |
| | | | |
| | | | |
| 5,727 42,38 | 84 (264,78) | 2) 195,325 | 160,596 |
| | | | |
| | | | |
| 6,309 109,49 | 98 (256,02 | 6) 195,325 | 160,596 |
| | | | |
| 9 461 445 81 | 10 | | |
| 0,101 | | | |
| | | | |
| 9,461 445,81 | 10 | | |
| | | | |
| | | | |
| | | | |
| 7,575 64,29 | 91 295,38 | 6 16,785 | (160,596) |
| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | (,, |
| | | | |
| 7,575 64,29 | 91 295,38 | 6 16,785 | (160,596) |
| 2 245 | 00 20.20 | 0 040 440 | |
| 3,345 619,59 | 99 39,36 | 0 212,110 | |
| 3 | 63,982 51,9 45,727 42,3 45,727 42,3 26,309 109,4 59,461 445,8 59,461 445,8 37,575 64,2 | 16,600 15,200 63,982 51,914 45,727 42,384 (264,78 26,309 109,498 (256,02 59,461 445,810 37,575 64,291 295,38 37,575 64,291 295,38 | 63,982 51,914 45,727 42,384 (264,782) 195,325 26,309 109,498 (256,026) 195,325 59,461 445,810 59,461 445,810 37,575 64,291 295,386 16,785 37,575 64,291 295,386 16,785 |

Case 19-12809-JKS Doc 1142 Filed 01/24/20 Entered 01/24/20 11:58:19 Desc Main Document Page 20 of 22

CARRIER INDUSTRIES, INC. AND AFFILIATES

Year-to-Date Income Statements

| | | | | | | | | Dec | ember 28, 2019 | | | | | | | |
|---|------|----------------------|--------------|---------------|--------------|----------|-------------|---------|----------------|-----------|-----------|-----------|----------|-----------|--------|---------|
| | | 'ear ended | TOTAL | ELIMINATIONS/ | | | | | APEX | | | HOLLYWOOD | UNITED | NEMF | | |
| | Dece | mber 28, 2019 | 12/28/2019 | RECLASSES | NEMF | CARRIER | EASTERN | PHOENIX | LOGISTICS | JANS | NEWT | SOLAR | SOLAR | LOGISTICS | MYJON | MYAR |
| Revenues: | • | 40, 400, 000 | 40,400,000 | | 04.040.440 | | 0.404.400 | | | | (0.000) | | | 44.400 | | |
| Freight revenue, net | \$ | 43,420,286 | 43,420,286 | | 34,313,440 | | 9,104,126 | | | | (8,388) | | | 11,108 | | |
| Dedicated fleet operations | | 639,212 | 639,212 | | . = | 639,212 | | | | | | | | | | |
| Other operating revenues | | 2,228,085 | 2,228,085 | | 1,701,033 | 90,144 | 86,082 | | | 10,000 | 90,316 | 129,790 | 102,610 | | 18,110 | |
| | | 46,287,583 | 46,287,583 | | 36,014,473 | 729,356 | 9,190,208 | | | 10,000 | 81,928 | 129,790 | 102,610 | 11,108 | 18,110 | |
| Expenses: | | | | | | | | | | | | | | | | |
| Salaries and fringe benefits, executive officers | | | | | | | | | | | | | | | | |
| Salaries and wages | | 35,743,149 | 35,743,149 | | 32,545,688 | 183,206 | 2,947,690 | | | | 66,565 | | | | | |
| Fringe benefits | | 20,780,558 | 20,780,558 | | 19,534,410 | 81,193 | 1,147,226 | | 50 | | 17,758 | | | (79) | | |
| Operating supplies and expenses | | 17,734,184 | 17,734,184 | | 14,295,999 | 45,548 | 3,392,387 | | | | 250 | | | | | |
| General supplies and expenses | | 1,815,909 | 1,815,909 | | 1,639,382 | 1,097 | 158,107 | | 1,134 | 1,028 | 9,557 | 403 | 403 | 3,173 | 650 | 975 |
| Operating taxes and licenses | | 4,798,895 | 4,798,895 | | 4,317,535 | 13,436 | 467,550 | | 147 | | | | | 227 | | |
| Claims and insurance | | 3,216,317 | 3,216,317 | | 2,332,682 | 322 | 549,514 | | 649 | | 331,742 | | | 1,408 | | |
| Communications and utilities | | 1,161,105 | 1,161,105 | | 1,106,793 | | 53,496 | | | | 816 | | | | | |
| Depreciation and amortization | | 8,730,850 | 8,730,850 | | 7,743,982 | | 892,468 | | | | | 51,993 | 42,407 | | | |
| Revenue equipment rentals | | 1,208,228 | 1,208,228 | | 612,096 | 23,157 | 572,975 | | | | | | | | | |
| Purchased transportation | | | | | | | | | | | | | | | | |
| Building and office equipment rentals | | 4,406,190 | 4,406,190 | | 4,344,467 | | 60,000 | | | | 1,323 | 200 | 200 | | | |
| Professional and consulting fees | | 10,964,945 | 10,964,945 | | 10,938,033 | 16,041 | 36,128 | | 1,103 | 1,103 | (29,691) | | | 1,103 | 375 | 750 |
| Bad debts | | 962,037 | 962,037 | | 882,490 | | (28,154) | | (23) | | 111,907 | | | (4,183) | | |
| Miscellaneous expense (income) | | 12,306 | 12,306 | | 12,306 | | | | | | | | | | | |
| Loss (gain) on sale of property and equipment | | 30,671,513 | 30,671,513 | | 30,726,141 | (30,950) | 341,850 | | | (365,528) | | | | | | |
| | | 142,206,186 | 142,206,186 | | 131,032,004 | 333,050 | 10,591,237 | | 3,060 | (363,397) | 510,227 | 52,596 | 43,010 | 1,649 | 1,025 | 1,725 |
| Operating income (loss) | | (95,918,603) | (95,918,603) | | (95,017,531) | 396,306 | (1,401,029) | | (3,060) | 373,397 | (428,299) | 77,194 | 59,600 | 9,459 | 17,085 | (1,725) |
| Others's comments. | | | | | | | | | | | | | | | | |
| Other income (expense): | | 454.044 | 151,041 | | 113,506 | 5,935 | 22,817 | | 3,166 | 3,406 | 1,738 | | | 473 | | |
| Interest income | | 151,041 (620,229) | (620,229) | | (382,143) | (3,138) | (121,758) | | 3,100 | 3,406 | 1,730 | (56,199) | (56,981) | 4/3 | | (40) |
| Interest expense | - | (620,229) | (620,229) | | (302,143) | (3,136) | (121,756) | | | | | (56, 199) | (36,961) | | | (10) |
| | | (469,188) | (469,188) | | (268,637) | 2,797 | (98,941) | | 3,166 | 3,406 | 1,738 | (56,199) | (56,981) | 473 | | (10) |
| Income (loss) before pension settlement expense Pension settlement expense | | (96,387,791) | (96,387,791) | | (95,286,168) | 399,103 | (1,499,970) | | 106 | 376,803 | (426,561) | 20,995 | 2,619 | 9,932 | 17,085 | (1,735) |
| Income (loss) before income taxes | | (96,387,791) | (96,387,791) | | (95,286,168) | 399,103 | (1,499,970) | | 106 | 376,803 | (426,561) | 20,995 | 2,619 | 9,932 | 17,085 | (1,735) |
| Income tax expense | | 126,107 | 126,107 | | 55,198 | 8,440 | 15,978 | | 2,000 | 562 | 42,772 | 20,990 | 2,019 | 257 | 300 | 600 |
| Net income (loss) | \$ | (96,513,898) | (96,513,898) | | (95,341,366) | 390,663 | (1,515,948) | | (1,894) | 376,241 | (469,333) | 20,995 | 2,619 | 9,675 | 16,785 | (2,335) |

Professional Fees - December

| Row Labels | Sum of Gross Amount |
|---------------------------------|---------------------|
| COHNREZNICK LLP | \$155,908.20 |
| DONLIN RECANO & COMPANY INC | \$128,075.98 |
| ELLIOTT GREENLEAF, P.C. | \$85,413.70 |
| GIBBONS PC - TRUST ACCOUNT | \$597,774.68 |
| LOWENSTEIN SANDLER LLP | \$131,656.20 |
| PHOENIX MANAGEMENT SERV, INC | \$148,296.40 |
| WASSERMAN, JURISTA & STOLZ P.C. | \$13,308.00 |
| WHITEFORD, TAYLOR & PRESTON | \$7,007.64 |
| WITHUMSMITH & BROWN, PC | \$3,311.90 |
| (blank) | |
| Grand Total | \$1,270,752.70 |

8682-FTD01040010320118119

MYJON LLC C/O NEW ENGLAND MOTOR FREIGHT INC 171 NORTH AVE E

Page: Statement Period: Cust Ref #: Primary Account #:

1 of 2 Dec 01 2019-Dec 31 2019 4350621087-719-T-### 435-0621087

TD Business Premier Checking

MYJON LLC

C/O NEW ENGLAND MOTOR FREIGHT INC

ELIZABETH NJ 07201

Account # 435-0621087

| ACCOUNT SUMMARY | | | |
|-------------------|-----------|--|---------------------|
| Beginning Balance | 17,110.27 | Average Collected Balance Interest Earned This Period | 17,110.27 0.00 |
| Ending Balance | 17,110.27 | Interest Paid Year-to-Date Annual Percentage Yield Earned Days in Period | 0.00 0.00% 31 |

DAILY ACCOUNT ACTIVITY

No Transactions this Statement Period



